SKI AREA MANAGEMENT

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SKI AREA OWNERSHIP TIMELINE 1993–2011

1993

Lester Crown Family gains full ownership of Aspen Skiing Company, comprised of Aspen, Snowmass and Buttermilk Aspen Highlands sold to Gerald Hines Victoria USA sells Breckenridge to Ralston Purina, owners of Keystone and Arapahoe Basin Powderhorn, Colo., sold to Marofuku for \$6.25 million Fibreboard purchases Sierra Ski Ranch, Calif. Fibreboard already owned Northstar-at-Tahoe Ski Hawksnest, N.C., sold to Leonard Cotton Ascutney, Vt., sold to the Plausteiner family for \$1.1 million out of bankruptcy Angel Fire Resort, N.M., bought out of Chapter 11 by a group of Kansas City investors

C. Jon Martin

Killington (S-K-I) attempts to buy Pico, but not successful

1994

LBO Holdings, headed by Les Otten, reaches agreement to become primary investor in Attitash Powdr Corp. buys stock of Alpine Meadows

of Tahoe, owners of Alpine Meadows, Calif., and Park City, Utah Mont Ste. Anne. Que., sold to Texas-based

golf developer S-K-I buys controlling interest (51 percent)

in Sugarloaf Mountain and Haystack, Vt. S-K-I acquires Waterville Valley for \$9.4 million

Intrawest buys Stratton from Victoria Mont Saint Sauveur International buys Mont Olympia and Mont Gabriel, Que. Shawnee Peak, Maine, purchased by Chet Homer

1995

LBO Holdings purchases Cranmore NH

Fibreboard buys Bear Mountain for \$20 million from S-K-I

Intrawest buys Snowshoe, W.V. Northern Star Ski Corp. acquires Burke Mountain, Vt., for \$1 million

1996

LBO Resort Enterprises buys S-K-I for \$104 million, plus debt of \$40 million ntrawest buys one-third interest in Mammoth and June Calif Mad River Glen, Vt., sold to co-op of loyal customers for \$2.5 million from Betsv Pratt Magic Mountain, Vt., bought by Glebe Mountain Ski Associates LBO/S-K-I sale complete. American Skiing Company is born: Killington, Mount Snow, Haystack, Sugarbush, Attitash, Mt. Cranmore, Waterville Valley, Sunday River and 51 percent of Sugarloaf Boyne USA buys Crystal Mountain, Wash. Vail Associates buys Keystone, Breckenridge and Arapahoe Basin for \$310 million George Gillett and Booth Creek Partners buy Waterville Valley and Mt. Cranmore. N.H., from American Skiing Company Gillett and Booth Creek buy Fibreboard for \$127 million, including Bear Mountain, Sierra-at-Tahoe and Northstar-at-Tahoe. Shawnee Mountain, Pa., sold to Nick Fredericks Monarch Ski Resort, Colo., sold to Kennedy-Wilson International Intrawest acquires Copper Mountain, Colo.,

and Whistler BC Booth Creek acquires the four areas at Snoqualmie, Wash. Spicy Run, Ohio, opens

1997

Intrawest signs deal to develop Squaw Valley base village Killington acquires Pico Smugglers' Notch, Vt., purchased by William Stritzler Vail ordered to divest of Arapahoe Basin ov June Booth Creek acquires Grand Targhee, Wyo. ASC signs letter of intent to purchase Wolf Mountain Utah Mountain High, Calif., sold to investment group

ASC acquires Heavenly Valley, Calif., and Steamboat Springs, Colo Skiing Louise Group purchases Fernie Snow Valley Ski Resort Booth Creek purchases Loon Mountain, N.H. Vail sells Arapahoe Basin to Dundee Realty for \$4 million Peak Resorts is born with the addition of Paoli Peaks, Ind., to Hidden Valley and Snow Creek, Mo. Magic Mountain, Vt., to reopen Mason Dwinell buys Bolton Valley, Vt. ASC goes public to acquire Steamboat and Heavenly for \$288.3 million

1998

Jay Peak, Vt., bought by Lifestyle Resorts from Mont Saint Sauveur International Intrawest buys Vernon Valley/Great Gorge, which eventually becomes Mountain Creek Okemo leases Sunapee, N.H., from state Mt. Tom, Mass., closes after 38 years Yellowstone Club, Mont., to open with lifts for the 1998-99 season Anthony Lake Mountain Resort, Ore., sold to group of locals Swain Ski Area, N.Y., sold to Ski and Snowboard Area Management LLC Charlie Locke of Resorts of the Canadian Rockies (RCR) buys Stoneham Resort, Que. Booth Creek slated to buy Seven Springs, Pa., but held up by family lawsuits Craigmeur Ski Area and Belle Mountain, NJ close Shu-Maker Mountain, N.Y., closes Cortina Valley reopens under new ownership Temple Mountain, N.H., reopens Magic Mountain, Vt., reopens under new management Blacktail Mountain Ski Area, Mont., opens

1999

group

Bolton Valley, Vt., purchased by Ned Hamilton High West Group LLC buys Powderhorn, Colo. Ski Homewood, Calif., sold to investment

Schweitzer Mountain, Ida., sold to Harbor Properties for \$18 million Maple Valley, Vt., reopens Intrawest buys 50 percent of Blue Mountain, Ont. Silver Creek Holding Company Inc.. purchases Berthoud Pass, Colo. Pine Mountain Mich closes ASC gets Oak Hill Capital Partners as investors. \$150 million for a 48.5 percent stake RCR buys Mont Sainte-Anne, Que. HooDoo Ski Area, Ore., sold to Chuck Shepard Snowtime Inc., picks up Whitetail, Pa., at auction Lookout Pass, Ida., sold to Lookout Associates Doe Mountain, Pa., sold to the Jaffe Group 2000 Jiminy Peak buys Brodie Mountain, Mass., for tubina Mount Waterman Acquisition Holdings, Inc. buys Mount Waterman and Snowcrest, Calif Laurel Mountain, Pa., reopens after 10 vears Mont Saint Sauveur International purchases Edelweiss Valley, Que. George Gillett leaves Booth Creek and buys Grand Targhee, Wyo., for \$11 million Kicking Horse Mountain Resort, B.C. is horn Mt. La Crosse, Wisc., sold to employee Todd Schini Oak Hill takes control of the ASC board Burke Mountain Academy buys Burke Mountain ASC tries to merge with Meristar Hotels and Resorts and become Doral International, Inc. Les Otten to be chairman[.] B.I Fair to be COO

American Skiing Company

Booth Creek

Boyne USA

CNL Lifestyle Properties

Resorts of the Canadian Rockies

Intrawest/Fortress

Peak Resorts

Powdr Corp.

Vail Resorts

Donner Ski Ranch sold to Arizona Acreage LLC for \$10 million Mt. Abram Ski Resort, Me., sold for \$325,000 at auction Skyline Ski Area, Wisc., closes Hidden Valley, Wisc. closes

2001

Telluride. Colo., sold to Morita Investments Internationa ASC merger with Meristar falls through, Les Otten resigns, BJ Fair takes over as CEO Peak Resorts buys Mad River Mountain, Ohio Mt. Bachelor, Ore., sold to Powdr for \$4.5 million ASC sells Sugarbush to Summit Ventures NE, Inc. Red Mountain, B.C. sold to real estate aroup Temple Mountain, N.H. closes Tenney Mountain, N.H. auctioned

2002

Intrawest signs operating agreement for Winter Park, Colo. ASC signs agreement to sell Steamboat Springs to Triple Peaks, a group headed by Tim and Diane Mueller ASC delisted ASC sells Heavenly, Calif., to Vail Resorts for just under \$100 million; cancels Steamboat sale Searchmont Ski Area, Ont., sold to Jack McDermott Snow Summit purchases Big Bear, Calif. Peak Resorts to reopen Crotched Mountain, N.H. Magic Mountain, Vt., sold at auction Le Massif, Que., sold to former Cirgue du Soleil president Tenney Mountain, N.H., sold to snowmaker Snow Magic Peak Resorts buys Boston Mills/ Brandywine, Ohio Monarch, Colo., sold for \$5 million to local investment group

2003

Pine Ridge Ski Area, Mass., closes Berthoud Pass, Colo., closes Saddleback Ski Area. Maine, sold to Archie Berry Charlie Locke at RCR steps down from head position Moonlight Basin, Mont. opens Powdr Corp. buys the Las Vegas Ski and Snowboard Resort 2004 Jiminy sells Brodie to real estate developer Tim and Diane Mueller of Triple Peaks buy Crested Butte, Colo Mission Ridge, Wash., sold to local businessmen Telluride gets joint-venture partners:

Chuck and Chad Horning Silverton, Colo., can host 80 people per day, guided

Big Tupper Ski Area, Pa., bought by local investors RCR closes Fortress Mountain, Alberta Red Mountain, B.C., bought by Howard Mountain High buys neighboring Ski Sunrise for \$375,000

Katkov

controlling stock

\$1 million

2005

Calif

2006

\$65 million

Recreation LLC

Tamarack Ida opens

Elk Meadows, Utah, sold at auction for

CNL acquires the Intrawest villages at

Stratton and Whistler for \$75.7 million

\$5 million; to become a private club

Mountain High sold to Valor Equity

Partners and GM Karl Kapuscinski

Camelback Ski Corp., sold to local

entrepreneur Arthur B. Berry

Blue Mtn., Copper, Mammoth, Snowshoe,

investor Tenney Mountain not to open Apollo Ski Partners bow out of Vail, sell Hidden Valley, Wisc. reopens under new ownership Seven Springs to run Laurel Mountain, Pa.

2007

for \$35 million

Peak Resorts takes over operations at Jack Frost/Big Boulder in Pennsylvania Mammoth Mountain and June, Calif., sell majority interest to Starwood Capital Group Global LLC for \$365 million. CEO Rusty Gregory also has stake Snow Time, Inc., sold Windham Mountain, N.Y., to a group of local investors Ginn Company buys Burke Mountain from Burke Mountain Academy

Peek 'n Peak, N.Y., sold to Kiebler Silverton, Colo., opens for unguided skiing, up to 475 people per day Mount Washington/Bretton Woods sold to Celebrations Associates and then to CNL Income Properties, Inc. for \$45 million CNL buys Cypress Mountain, B.C., from Boyne USA for \$27.5 million 2008 Homewood Mountain Resort, Calif. sold to JMA Ventures for between \$60 and Seven Springs sold to the Nutting family

The DeBoer family gets full ownership of Brundage, Ida. Fortress Investment Group buys 100 percent of Intrawest for \$2.8 billion Montage, Pa., bought by Sno Mountain LLC for \$4.1 million Mt. Norguay, Alberta, purchased by investment group Snow Ridge Ski Area, N.Y., sold to local

investor Powder Ridge, Conn., closes

CNL Income Properties buys four of Booth Creek's ski areas: Northstar-at-Tahoe. Sierra-at-Tahoe, Loon, Summit-at-

Resorts for \$73.5 million ASC sells Haystack to local investors for ASC sells Killington/Pico to SP Land Company (with Powdr as partners) for \$83.5 million Powdr Corp. sells Alpine Meadows to JMA Dundee Realty purchases Bear Valley, Ventures Boyne USA buys Sunday River and Sugarloaf, Me., from ASC for \$77 million Ragged Mountain, N.H., sold to RMR-Pacific for \$10 million ASC announces sale of The Canyons to Talisker, but deal held up in lawsuits CNL buys Sugarloaf and Sunday River, Me., from Boyne USA for \$76.5 million. Boyne to manage resorts CNL buys Mountain High, Calif., for \$45 million Hidden Valley, Pa., sold to local investor Affiliate of JMA Ventures, LLC buys Red Lodge Mountain Resort, Mont. CNL buys the village at Northstar-at-

president Bill Stenger Charlie Locke acquires 50 percent of Lake Louise CNL acquires Okemo, Vt., Sunapee, N.H., and Crested Butte. Colo., from Triple Peaks for \$132 million. Triple Peaks to manage

resorts 2009

Snogualmie for \$170 million. Boyne USA takes over management of Loon and Snoqualmie: Booth Creek retains management of Northstar and Sierra, and continues to own Cranmore and Waterville Valley

Alveska Resort, Alaska, sold to local

Intrawest/Fortress buys Steamboat Springs, Colo., for \$239.1 million

Haystack, Vt., project put on ice

Brighton, Utah, sold to CNL by Boyne USA

ASC sells Mount Snow and Attitash to Peak

Tahoe, Calif., for \$36.1 million

Revelstoke, B.C. opens

Little Switzerland, Wisc. closes

Tuxedo Ridge, N.Y., formerly Sterling Forest,

bought by a development company

Government takes over Mont Orford, Que.

Mt. Waterman, Calif., reopens

Tamarack, Ida., files for bankruptcy

Talisker buys The Canyons for \$100 million

Mont Saint Sauveur International sells Jay Peak to a group of investors led by

CNL acquires Jiminy Peak, Mass., for \$27 million. Jiminy Peak to be run by existing management

Gray Rocks, Que., closes

www.saminfo.com

Big Tupper, N.Y., leased to Adirondack Residents Intent on Saving Their Economy Le Massif, Que., takes on 10% investor, Guy Laliberte Magic Mountain, Vt., starts program for locals to buy in

Yellowstone Club, Mont., sold to Cross Harbor Capital Partners

The operators of Ski Denton, Pa., lease Swain, N.Y.

Sleeping Giant, Wyo., reopens as non-profit Blackjack, Mich., sold to investor

Moonlight Basin files for bankruptcy

Elk Meadows, Utah, sold at auction for \$1.6 million; reopens as Eagle Point

Powdr Corp. purchases Copper Mountain, Colo

AIG sells Stowe, Vt., to Chartis

2010

Intrawest sells Panorama, B.C., to newlyformed Panorama Inc.

Tim Cohee buys Sierra Summit, Calif., and renames it China Peak

Mountain Creek, N.J., sold by Intrawest to Crystal Springs

Jiminy Peak group purchases Cranmore, NΗ

Snowy Range, Wyo., sold to local couple Cannonsburg, Mich., sold to James Wynn

Baker County takes over Ski Anthony, Ore. Teton Pass, Mont., sold to Nick Wood

Booth Creek sells Waterville Valley to the Sununu family

Peak Resorts acquires Wildcat, N.H.

Vail Resorts to manage Northstar-at-Tahoe Tamarack, Ida., files bankruptcy

Ascutney, Vt., closes

Whistler Blackcomb Holdings raises CDN\$300 million in IPO to acquire 75% stake from Fortress

Karl Kapuscinski acquires all of Mountain High, Calif., management contract Tenney Mountain, N.H., auctioned to existing investor; still closed KSL buys Squaw Valley, Calif.

2011

Brian and Tyler Fairbank take over management at Bromley, Vt.

Peak Resorts to go public Lehman Bros. takes ownership of

Moonlight Basin, Mont.

Powderhorn, Colo., sold at auction for \$1.4 million to Andy Daly and Ken and Tom Gart

Tim Woods buys Woods Valley, N.Y.

Little Switzerland, Wisc, sold to local and reopens in 2011

Peek 'n Peak, N.Y., sold to Scott Dev't for \$11.3 million in bankruptcy sale

SAM's Ski Area Ownership Timeline can be found on-line at www.saminfo.com. For changes, corrections and additions, please e-mail jenn@saminfo.com.